

PUBLIC SESSION

182nd Belfast Health and Social Care Trust Board Meeting

Time and date: 1030 on Thursday 24 September 2026

Location: Boardroom, Trust HQ, Royal Hospitals site

AGENDA

	Item	Lead	Purpose	Papers
1	Welcome, Apologies, and Conflicts of Interest	Chair	Meeting governance	N/A
2	Chair's Business	Chair	Core business	N/A
3	Minutes of previous meeting – 27 August 2026	Head of Office	TB Approval	2026.09.24_TBP_AgendaItem3_P241- 2026DraftMinutesof27August2026
4	Matters Arising			2026.09.24_TBP_AgendaItem4_P242- 2026MattersArising
4.1	Committee in Common update to be shared with Board	Chair		
4.2	Written Updates on capital schemes to be shared with Board	Mr Porter/Mr Watson		
4.3	Query regarding Social Work Reporting Lines	Ms Weatherall		
4.4	Family reports to be shared with Board	Ms Weatherall		

	Item	Lead	Purpose	Papers
4.5	Briefing for Board in relation to SIF, SOM and Benchmarking Activity	Mr Watson		
5	Action Log	Head of Office	TB Approval	2026.09.24_TBP_AgendaItem5_P243-2026ActionLog
6	Chief Executive's Business	Chief Executive/Head of Office	TB Oversight and Assurance	Paper to follow 48 hours prior to the Trust Board meeting via email.
7	Patients and Service Users			
7.1	Papers for Oversight Questions to the Board Muckamore Abbey Hospital Inquiry and Related Workstreams Update Cardiology Recall Update Patient Safety and Quality Committee Assurance Report	Head of Office Interim Director MH, ID and Psychological Services Medical Director/Director of Unscheduled and Acute Service Medical Director	TB Oversight and Assurance TB Oversight and Assurance TB Oversight and Assurance TB Oversight and Assurance	2026.09.24_TBP_AgendaItem7.1_P244-2026QuestionsToTheBoard 2026.09.24_TBP_AgendaItem7.1_P245-2026MAHIRReport Verbal Update only 2026.09.24_TBP_AgendaItem7.1_P246AB-2026PatientSafetyAndQualityCommittee

	Item	Lead	Purpose	Papers
7.2	Papers for Approval			
	Annual Equality Report	Interim Deputy Chief Executive	TB Approval	2026.09.24_TBP_AgendaItem7.2_P247AB-2026AnnualEqualityReport
	Management of Questions to the Board	Head of Office	TB Approval	2026.09.24_TBP_AgendaItem7.2_P248ManagementofQuestionstotheBoard
8	People			
8.1	Papers for Oversight			
	MAHI Recommendations	Interim Director, MH & LD	TB Oversight	2026.09.24_TBP_AgendaItem8.1_P256-MAHIRRecommendations
8.2	Papers for Approval			
	Update on Trust Culture and Governance Oversight Group	Chair/Head of Office	TB Approval	2026.09.24_TBP_AgendaItem8.2_P249A-FUpdateonTrustCultureandGovernanceOversightGroup
	People and Culture Strategy	Interim Director of HR & OD	TB Approval	2026.09.24_TBP_AgendaItem8.2_P250AB-PeopleandCultureStrategy
9	Population Health & Partners			
9.1	Papers for Oversight			

	Item	Lead	Purpose	Papers
9.2	Papers for Approval			
10	Performance			
10.1	Papers for Oversight Capital Update	Director of Strategic Development	TB Oversight and Assurance	2026.09.24_TBP_AgendaItem10.1_P2 51-CapitalUpdate
10.2	Papers for Approval			
	Finance Report/Financial Planning for 20262027	Director of Finance	TB Approval	Papers to follow week commencing 21 September.
	Draft Operational Plan	Interim Deputy Chief Executive	TB Approval	2026.09.24_TBP_AgendaItem10.2_P2 53AB-DraftOperationalPlan
11	Potential			
11.1	Papers for Oversight			
11.2	Papers for Approval			

	Item	Lead	Purpose	Papers
12	Any Other Business			
	Update on implementation of Revised Integrated Governance and Assurance Framework	Medical Director	TB Oversight and Assurance	2026.09.24_TBP_AgendaItem12_P25 4-UpdateonImplementationOfIGAF
	Board development pilot	Interim Director of HR & OD	TB Approval	2026.09.24_TBP_AgendaItem12_P25 5-BoardDevelopmentPilot
13	Date of Next Meeting – 22 October at 1030			