



**Belfast Health & Social Care Trust Meeting Template Sheet**

<b>Purpose of paper</b>	<b>For Approval</b>
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<b>If other purpose please specify</b>	Please enter text here
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<b>Meeting</b> TB Public
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<b>If other meeting please specify</b>	Please enter text here
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<b>Presenter</b>	Alastair Campbell
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<b>Date of meeting</b>	06/11/2025
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<b>Title of paper (Maximum of 300 characters)</b>
Winter Plan

<b>Background (Maximum of 1500 characters)</b>
<p>Belfast Trust have developed a Winter Plan to manage the increased volume of patients arriving for emergency care. Plan covers management of ED, ambulance offload, flow through hospital and discharge.</p> <p>The Trust has been querying whether the Department required formal submission of a winter plan for some time. On 13<sup>th</sup> October there was a very short notice request for a formal plan and this was submitted to the Department on Tuesday 14<sup>th</sup>.</p> <p>Although the request for the plan came at very short notice, there has been significant work ongoing within the Trust, SPPG and the Department of Health to plan for this and future winters. It is also now accurate to say that there are pressures year round, with some additional intensification at winter.</p> <p>Our winter plan is a distillation of work already in train within the Trust, actions taken in response to £2m of additional investment to improve ambulance handover, and actions in response to a number of regional pieces of work being progressed through the Big Discussion, chaired by the CMO and CNO.</p> <p>There are business cases with timescales attached to the actions being progressed with the new funding. In future, the Trust's Unscheduled Care Programme Board will monitor and provide written updates on progress against all of the actions in the winter plan, their impact, and against longer term programmes of work. In future, it is expected that the programme board will report through the new Performance Committee.</p>

<b>Date considered at Exec Team (If Applicable)</b>	20 October 2025
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<b>Options for consideration (Maximum of 1500 characters)</b>	
For information and approval	
<b>Recommendations (Maximum of 1500 Characters)</b>	
<p>In view of the timescales involved, this plan has been submitted to SPPG and the Minister. Trust Board is therefore asked to note the plan and the proposed approach to monitoring and evaluating impact.</p> <p>While the plan has now been published, this is a living document and any queries, comments or suggested changes from Trust Board can be incorporated into our internal document and approach.</p>	
<b>Proposed Onward Consideration</b>	Remove from Agenda
<b>If other</b>	

**Note:-**

***Any papers accompanying this template should not exceed 10 pages in length.***

***Please ensure when submitting papers that***

- (1) Orientation of paper is set so that the content of the paper can be read***
- (2) Embedded documents should be [provided a separate attachments***
- (3) Append any papers to this coversheet starting on the next page***

Insert/Copy/Paste any additional information from this point