

 <b>Belfast Health and Social Care Trust</b> caring supporting improving together		<b>Paper Ref. Num. P171-2026</b>  <i>Note:- To be completed by HQ meeting organiser</i>
<b>Belfast Health &amp; Social Care Trust Meeting Template Sheet (v11.25)</b>		
<b>Purpose of paper</b>		<b>For Oversight</b>
If other purpose please specify		Please enter text here
<b>Meeting</b> TB Public		
If other meeting please specify		Please enter text here
<b>Presenter</b>		<b>David Porter</b> -
<b>Date of meeting</b> 8 Jan 2026		
<b>Title of paper (Maximum of 300 characters)</b> Update to Public Trust Board on major capital projects		
<b>Background (Maximum of 1500 characters)</b> This paper provides an update to public Trust Board on the following projects: <ul style="list-style-type: none"> <li>- New Children's Hospital</li> <li>- Acute Mental Health Inpatient Centre (AMHIC) – Refurbishment works due to water ingress</li> <li>- New Maternity Hospital</li> </ul>		
<b>Date considered at Exec Team (If Applicable)</b>		Enter Date Here
<b>Options for consideration (Maximum of 1500 characters)</b> N/A		
<b>Recommendations (Maximum of 1500 Characters)</b> N/A		
<b>Proposed Onward Consideration</b>		Next Agenda
<b>If other</b>		

**Note:-**

*Any papers accompanying this template should not exceed 10 pages in length.*

*Please ensure when submitting papers that*

- (1) Orientation of paper is set so that the content of the paper can be read*
- (2) Embedded documents should be [provided a separate attachments*
- (3) Append any papers to this coversheet starting on the next page*

## Update to Public Trust Board on major capital projects

8 January 2026

### 1.0 BACKGROUND

This paper is provided to Public Trust Board to update on issues related to the Trust's major capital projects.

### 2.0 NEW CHILDREN'S HOSPITAL PROJECT

Works on site continues to progress. The third tower crane was erected on site in mid December 2025.

Work remains ongoing through the consultant design team to implement the changes which have been instructed to the water system. Full details of the programme and cost implications for the changes to the water system are not yet available.

The review of technical submittals from the contractor is ongoing. Engagement with the contractor on the management of the works continues, and the Trust along with the consultant design team and DoH Health Estates continue to work with the contractor to resolve technical issues which arise on site.

### 3.0 ACUTE MENTAL HEALTH INPATIENT CENTRE (AMHIC) – REFURBISHMENT WORKS DUE TO WATER INGRESS

The consultant design team for the refurbishment works to the Mahee ward has been appointed, and the design work is now underway. Work on site at Mahee is due to commence in May 2026, subject to DoH approval of the proposed procurement route.

The business case for the refurbishment works at AMHIC is completed and has been submitted separately for approval by Trust Board. This will allow works to commence on the refurbishment works at AMHIC in January 2026. The design works for the main AMHIC building will take place in parallel with the works on the Mahee Ward.

The programme for the works remains as previously reported:

#### **Overall Programme (40 months)**

Mahee design development	- completion due April 2026
Mahee refurbishment works	- May 2026 to December 2026

Mahee commissioning & decant	- December 2026 to January 2027
AMHIC ward refurbishments	- January 2027 to February 2029

Once again it should be noted that the above programme is based on extant knowledge from existing survey information. The risk remains that as the refurbishment works progress, further evidence may come to light which could impact on the scope of the works. This may subsequently have an impact on the programme and the estimated costs.

#### 4.0 NEW MATERNITY HOSPITAL

The consultant design team for the remediation works to the water systems within the new Maternity Hospital have now been appointed, and work is underway on the design of the new domestic water system within the neo-natal unit. In addition to the provision of a new domestic water system within the neo-natal intensive care unit, the proposed remediation works also involve localised remediation works to the water systems throughout the remainder of the building. The programme remains as previously reported to Trust Board.

It should be noted that proceeding with localised remediation works throughout the remainder of the building is not a final decision. In the event that Belfast Trust is not assured that the localised remediation works are delivering a safe and robust water distribution system, the Trust may need to review the extent to which the domestic water systems need to be replaced in other areas of the building.

Work is underway within the Trust to investigate the potential for early occupation of parts of the new building where the localised remediation works could be completed in advance of the new water system being installed within the neo-natal area. While options for early occupation are being considered, it should be highlighted that any potential for early occupation of these areas is contingent on achieving the programme for the remediation works, the success of the remediation works, and the Trust's assurance of the safety of the water system on completion of the works.

Early occupation is also contingent upon detailed analysis and clinical risk assessments of patient safety, clinical flows, etc to demonstrate the viability of any proposed service models. Detailed assessments of staffing requirements and the sustainability of the associated staffing models for the service will also be undertaken before any option for early occupation can be agreed.