

5 May 2026

## Digital Maturity and Digital Processes

**1. What is the name of your organisation**

Belfast Health and Social Care Trust

**2. Within which Nation do you report (England, Scotland, Wales, Northern Ireland)**

Northern Ireland

**3. To which ICS / ICB (or alternative) do you report / belong? If this is in the process of changing, please give the name of the new organisation, as you will be as of 1 May 2026.**

Not applicable in Northern Ireland.

The Northern Ireland Health Service structure is published via <https://belfasttrust.hscni.net/about/corporate-info/health-service-structure/>

**4. Does your senior leadership team have live access to updates regarding the Trust corporate plan?**

Information withheld - exempt from release under Section 31(1)(a) - Law Enforcement. Disclosure of this type of information would reveal internal governance visibility and decision-making arrangements, contributing to cyber reconnaissance and targeting risk.

**5. Are you able to provide live reporting regarding shared projects / risks to your local ICB / ICS / appropriate alternative body?**

Information withheld - exempt from release under Section 31(1)(a) - Law Enforcement. Disclosure of this type of information would reveal existence and maturity of real-time project and risk oversight mechanisms, increasing cyber-crime risk.

**6. What is your latest NHS Digital Maturity Score?**

Digital Maturity Assessments (DMA) are not mandated for the Health Service in Northern Ireland. No information held.

**7. What software do you use for the management of Projects?**

Information withheld - exempt from release under Section 31(1)(a) - Law Enforcement and Section 43(2) – Commercial Interests.

5 May 2026

Disclosure would reveal core digital infrastructure and supplier relationships, increasing cyber reconnaissance, supply-chain and commercial risk.

**8. Who is responsible for the overall management / reporting of projects?**

Jonathan Sims, Co-Director Digital Services

**9. What software do you use for the management of corporate risks?**

Information withheld - exempt from release under Section 31(1)(a) - Law Enforcement. Disclosure would reveal internal assurance and control mechanisms that could be exploited by hostile actors.

**10. Who is responsible for overall management / reporting of corporate risks to the board?**

Sara Templer, Co-Director Risk and Governance

**11. Is any part of the organisation currently using Microsoft Project Online?**

Information withheld - exempt from release under Section 31(1)(a) - Law Enforcement. Disclosure of this type of information would contribute to mapping of the Trust's project delivery toolset and digital environment.

**12. If yes to the previous questions, which teams / departments?**

Information withheld - exempt from release under Section 31(1)(a) - Law Enforcement. Disclosure of this type of information would reveal internal capability distribution and maturity variation, increasing targeting and exploitation risk.

**13. What is your organisations policy in regards to AI & AI Solutions**

Regional AI policy currently being adapted for Belfast Trust.

Both exemptions engaged above are Qualified Exemptions and are therefore subject to a Public Interest Test (PIT).

I can confirm that Belfast Trust has carried out a PIT and the outcome is to maintain the exemptions and withhold the information from release.