

 <b>Belfast Health and Social Care Trust</b> caring supporting improving together		<b>Paper Ref. Num.</b> 2026.05.28_TBP_AgendaItem8_P201-2026_RevisedIntegratedAssuranceFramework  <i>Note:- To be completed by HQ meeting organiser</i>
<b>Belfast Health &amp; Social Care Trust Meeting Template Sheet</b> (v050526)		
<b>Title of paper (Maximum of 300 characters)</b>  <b>Implementation of the Redesigned Integrated Governance and Assurance Framework for 2026/27 – update further to paper provided to Trust Board on 08.01.2026</b>		
<b>Purpose of paper</b>		<b>For Oversight</b>
<b>If other purpose please specify</b>		
<b>Meeting</b> TB Public		
<b>If other meeting please specify</b>		
<b>Rationale for confidential consideration (if applicable)</b>		
<b>Presenter</b>		<b>Chris Hagan</b>
<b>Date of meeting</b>		21.05.2026
<b>Background (Maximum of 1500 characters)</b>  At the Corporate Planning workshop that took place on 4 December 2025, Trust Board reviewed and approved a proposed new version of the Integrated Governance and Assurance Framework.  On 8 January 2026 it was reported to Trust Board that: <ol style="list-style-type: none"> <li>The Trust would aim to go-live with the new Framework in April 2026.</li> </ol> <p style="text-align: center;"><b>Update: COMPLETE: The transition commenced as planned in April 2026.</b></p> The Risk & Governance Divison of the Medical Director’s office would: <ol style="list-style-type: none"> <li>Develop a communication resource for chairs, co-chairs, the Executive Team, and Collective Leadership teams inviting engagement on the approved redesign and its planned implementation. This will incorporate the key slides approved by the Trust Board on 4 December, tailoring some content to support the information sharing and implementation process.</li> </ol> <p style="text-align: center;"><b>Update: PARTIALLY COMPLETE: it is being delivered via a workplan delivered in three broad phases:</b></p>		

**(1) 21.01.2026-31.03.2026:** Detailed slide deck outlining the journey to date and key revisions/new elements of the framework shared with all directorates, supporting engagement and consultation conducted via presentation and attendance at directorate and divisional meetings and small-group conversations and follow up. **COMPLETE.**

**(2) 17.04.2026-30.05.2026: Informed by the feedback gleaned in Phase (1):** New dedicated page published on The Loop, making available draft schedule of meetings for 2026/7-2027/28 (including Chairs and Co-Chairs and other key details), draft guidance documents, and draft templates (agendas, minutes, assurance reports). Feedback sought on these resources, engagement ongoing. **Target for completion: 30.05.2026.**

**(3) 08.06.2026-30.06.2026: Informed by the feedback gleaned in Phase (2):** The Loop will be updated with the confirmed schedule of meetings, and updated guidance documents and templates. **Target for completion: 30.06.2026.**

3. Engage with the Performance and Planning Directorate, to workshop the definitions of each of the 5 new Corporate Objectives agreed at the Trust Board workshop on 4 December 2025, exploring how they link to the Corporate Risk and Governance infrastructure and information management systems, and identify any changes required (eg to Datix).

**Update: PARTIALLY COMPLETE.** The Risk & Governance Division is working with Performance & Planning to support the establishment of and preparation to report on relevant performance metrics aligned to the 5 Corporate Objectives / Priorities (or, 'the 5 Ps'), and has incorporated these into the overarching Medical Director's Office draft Strategic Plan for 2026-2029. **Target for completion: 30.05.2026.**

4. Begin work to update to the current Integrated Governance and Assurance Framework document (*the current version is available on The Loop at the link below,\* as a reminder to the team of the document we have in mind*). This will involve aligning the document to the 5 Corporate Objectives/Priorities (or, 'the 5 Ps') and reaching out to Executive Team members to ask them to re-draft their specific sections of the document.

**Update: NOT YET COMMENCED.** It will begin following completion of point 2(3) above. **Target for completion: 31.12.2026**

\*Link to (current) Integrated Governance & Assurance Framework 2022-23: [2750---Integrated-Governance---Assurance-Framework-2022-23--10Dec24-](#)

Key external dependencies that continue to impact on the timeline for completion of the updated formal Framework document will include:

- Completion of a Trust Board workshop on Risk Appetite

**Update:** Risk & Governance Division has developed a detailed draft *Risk Appetite Framework* incorporating a *Risk Appetite Statement*. Advisory opinion has been obtained from BSO Internal Audit, which has indicated the approach is sound and aligns to good practice examples. This has been shared with Trust Chair, Chief

<p>Executive, and Medical Director. Discussion ongoing as to what approach should be adopted to developing, workshopping and ultimately approving this material.</p> <ul style="list-style-type: none"> <li>• DOH Guidance on Integrated Governance and the new Patient Safety and Quality Committee (unknown release date)</li> </ul> <p><b>Update:</b> release date still to be confirmed.</p>	
<p><b>Date considered at Exec Team (If Applicable)</b></p>	<p>n/a</p>
<p><b>Options for consideration (Maximum of 1500 characters)</b></p> <p>n/a</p>	
<p><b>Recommendations (Maximum of 1500 Characters)</b></p> <p>Trust Board is asked to NOTE this update. A further update will be provided after 30 June 2026.</p>	
<p><b>Proposed Onward Consideration</b></p>	<p>Later Agenda</p>
<p><b>If other</b></p>	

**Note:-**

***Any papers accompanying this template should not exceed 10 pages in length.***

***Please ensure when submitting papers that***

- (1) Orientation of paper is set so that the content of the paper can be read***
- (2) Embedded documents should be [provided a separate attachments***
- (3) Append any papers to this coversheet starting on the next page***

Insert/Copy/Paste any additional information from this point