

25 June 2026

Risk Management Matrix and Reputation/Public Concern Descriptors

I am writing to request copies of the current risk assessment and risk grading tools utilized by the Trust. Specifically, please provide the following:

- 1. A copy of the Trust's current Risk Assessment Matrix (commonly a 5 x 5 matrix) used for grading operational, clinical, and corporate risks.**

Please refer to appendix 1, table 3 in the attached document *Belfast Trust Risk Management Strategy 2025-2026 (37363 Risk Management Matrix and Reputation/Public Concern Descriptors_Attachment 1)*

- 2. The complete Consequence/Severity Descriptors Table associated with this matrix. Please ensure the version provided includes the explicit descriptors for the "Adverse Publicity / Reputation" (or equivalent) domain, ranging from Score 1 (Negligible) to Score 5 (Catastrophic).**

Please refer to the attached document *Belfast Trust Risk Management Strategy 2025-2026 (37363 Risk Management Matrix and Reputation/Public Concern Descriptors_Attachment 1)*

- 3. The Trust's current Risk Management Policy or Risk Assessment Framework document in which this matrix is formally codified.**

Please refer to the attached document *Belfast Trust Risk Management Strategy 2025-2026 (37363 Risk Management Matrix and Reputation/Public Concern Descriptors_Attachment 1)*

If these matrix descriptors are integrated directly into your digital risk management system (e.g., Datix / RLDatix), please provide the current exported system PDF or screenshot of the impact definitions module relating to corporate/reputational risk.

Please refer to the attached document *Belfast Trust Risk Management Strategy 2025-2026 (37363 Risk Management Matrix and Reputation/Public Concern Descriptors_Attachment 1)*