Belfast Health and Social Care Trust
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PUBLIC SESSION
182nd Belfast Health and Social Care Trust Board Meeting

Time and date:	1030 on Thursday 24 September 2026
Location:	Boardroom, Trust HQ, Royal Hospitals site

AGENDA

	Item	Lead	Purpose	Papers
1	**Welcome, Apologies, and Conflicts of Interest**	**Chair**	Meeting governance	N/A
2	**Chair's Business**	**Chair**	Core business	N/A
3	**Minutes of previous meeting – 27 August 2026**	**Head of Office**	TB Approval	2026.09.24_TBP_AgendaItem3_P241-2026DraftMinutesof27August2026
4	**Matters Arising**			2026.09.24_TBP_AgendaItem4_P242-2026MattersArising
4.1	**Committee in Common update to be shared with Board**	**Chair**		
4.2	**Written Updates on capital schemes to be shared with Board**	**Mr Porter/Mr Watson**		
4.3	**Query regarding Social Work Reporting Lines**	**Ms Weatherall**		
4.4	**Family reports to be shared with Board**	**Ms Weatherall**		

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4.5	**Briefing for Board in relation to SIF, SOM and Benchmarking Activity**	**Mr Watson**		
5	**Action Log**	**Head of Office**	TB Approval	2026.09.24_TBP_AgendaItem5_P243-2026ActionLog
6	**Chief Executive's Business**	**Chief Executive/Head of Office**	TB Oversight and Assurance	Paper to follow 48 hours prior to the Trust Board meeting via email.
7	**Patients and Service Users**			
7.1	**Papers for Oversight**			
	Questions to the Board	**Head of Office**	TB Oversight and Assurance	2026.09.24_TBP_AgendaItem7.1_P244-2026QuestionsToTheBoard
	Muckamore Abbey Hospital Inquiry and Related Workstreams Update	**Interim Director MH, ID and Psychological Services**	TB Oversight and Assurance	2026.09.24_TBP_AgendaItem7.1_P245-2026MAHIReport
	Cardiology Recall Update	**Medical Director/Director of Unscheduled and Acute Service**	TB Oversight and Assurance	Verbal Update only
	Patient Safety and Quality Committee Assurance Report	**Medical Director**	TB Oversight and Assurance	2026.09.24_TBP_AgendaItem7.1_P246AB-2026PatientSafetyAndQualityCommittee

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7.2	**Papers for Approval** **Annual Equality Report** **Management of Questions to the Board**	**Interim Deputy Chief Executive** **Head of Office**	TB Approval TB Approval	2026.09.24_TBP_AgendaItem7.2_P247AB-2026AnnualEqualityReport 2026.09.24_TBP_AgendaItem7.2_P248ManagementofQuestionstotheBoard
8	**People**			
8.1	**Papers for Oversight** **MAHI Recommendations**	**Interim Director, MH &LD**	TB Oversight	2026.09.24_TBP_AgendaItem8.1_P256-MAHIRecommendations
8.2	**Papers for Approval** **Update on Trust Culture and Governance Oversight Group** **People and Culture Strategy**	**Chair/Head of Office** **Interim Director of HR & OD**	TB Approval TB Approval	2026.09.24_TBP_AgendaItem8.2_P249A-FUpdateonTrustCultureandGovernanceOversightGroup 2026.09.24_TBP_AgendaItem8.2_P250AB-PeopleandCultureStrategy
9	**Population Health & Partners**			
9.1	**Papers for Oversight**			

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9.2	**Papers for Approval**			
10	**Performance**			
10.1	**Papers for Oversight** **Capital Update**	**Director of Strategic Development**	TB Oversight and Assurance	2026.09.24_TBP_AgendaItem10.1_P251-CapitalUpdate
10.2	**Papers for Approval** **Finance Report/Financial Planning for 20262027** **Draft Operational Plan**	**Director of Finance** **Interim Deputy Chief Executive**	TB Approval TB Approval	Papers to follow week commencing 21 September. 2026.09.24_TBP_AgendaItem10.2_P253AB-DraftOperationalPlan
11	**Potential**			
11.1	**Papers for Oversight**			
11.2	**Papers for Approval**			

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12	**Any Other Business** **Update on implementation of Revised Integrated Governance and Assurance Framework** **Board development pilot**	**Medical Director** **Interim Director of HR &OD**	TB Oversight and Assurance TB Approval	2026.09.24_TBP_AgendaItem12_P254-UpdateonImplementationOfIGAF 2026.09.24_TBP_AgendaItem12_P255-BoardDevelopmentPilot
13	**Date of Next Meeting – 22 October at 1030**			