Belfast Health and Social Care Trust caring supporting improving together	**Paper Ref. Num.** 2026.09.24_TBP_AgendaItem8.2_P249-26A_Update on Trust Culture and Governance Oversight Group ***Note:- To be completed by HQ meeting organiser***

Belfast Health & Social Care Trust Meeting Template Sheet (v050526)

Title of paper (Maximum of 300 characters)

Update on Trust Culture and Oversight Group

Purpose of paper	For Oversight	
If other purpose please specify		
Meeting TB Public		
If other meeting please specify	N/A	
Rationale for confidential consideration (if applicable)	N/A	
Presenter	**Other**	Chair
Date of meeting	24 September 2026	

Background (Maximum of 1500 characters)

The Culture and Oversight Group (CGOG) is chaired by the Trust Chair, reports to the Trust Board, and met most recently on Thursday 10 September 2026.
The Oversight Group considered reports from the Cardiac Surgery Steering Group, People and Culture, Governance and Assurance, and Medical Leadership. These are attached for full Board oversight.
A summary Dashboard of progress against each of the recommendations from the report of Dr Hill and Mr McBride is also attached, providing an overview of this progress for Board oversight.
The Board will note that the considerations of the Culture and Governance Oversight Group inform discussions within the Support and Intervention Framework with colleagues from the Department of Health, the Strategic Planning and Performance Group and the Public Health Agency
The next meeting with the Department of Health, the Strategic Planning and Performance Group and the Public Health Agency, within the Support and Intervention Framework, is scheduled for 2 October 2026. A meeting had been scheduled for 4 September, but this was rescheduled to 11 September 2026, and then postponed.

Date considered at Exec Team (If Applicable)	N/A

Options for consideration (Maximum of 1500 characters)

N/A

Recommendations (Maximum of 1500 Characters)

The Trust Board are asked to :-

1. Review the updates provided on the work of the Culture and Governance Oversight Group.
2. Raise any queries which they may have arising from the various updates.
3. Approve the papers (subject to the resolution of any queries), so that they can be provided to inform discussions within the Support and Intervention Framework, with colleagues from the Department of Health, the Strategic Planning and Performance Group and the Public Health Agency.

Proposed Onward Consideration	Next Agenda
If other	