Belfast Health and Social Care Trust caring supporting improving together	**Paper Ref. Num.** 2026.09.24_TBP_AgendaItem10.2_P253-DraftOperationalPlan ***Note:- To be completed by HQ meeting organiser***

Belfast Health & Social Care Trust Meeting Template Sheet (v11.25)

Purpose of paper	For Approval	
If other purpose please specify	Please enter text here	
Meeting Trust Board **Trust Objective** Performance		
If other meeting please specify	Please enter text here	
Presenter	**Alastair Campbell**	Enter Other Presenter Name Here
Date of meeting	Thursday 24th September 2026	

Title of paper (Maximum of 300 characters)

Draft Operational Plan for 2026-2027

Background (Maximum of 1500 characters)

The recently published corporate plan sets out the roadmap for the next 5 years and aligns our strategic direction with regional priorities. The Trust also committed to the development of a one-year operational plan, which will constitute a mechanism for monitoring, accountability and transparency.

This operational plan translates how we will progress against our 5 corporate priorities: Patients and Service Users, People, Population and Partners, Performance and Potential over the next year. It has been produced at a later date in the financial year, given the requirement to endorse and launch the final corporate plan in August. Going forward the annual operational plan will be developed and approved by the beginning of the new financial year. Future plans will also have a significant focus on the requisite level of savings and transformation across our Trust.

Local management plans have been collated from Directorates and Divisions so that each team knows exactly how they will contribute to the annual operational plan and the 5-year corporate plan. A compilation of the plans has been

uploaded on the Loop. There will be biannual updates for Executive Team and Trust Board against progress.	
Date considered at Exec Team (If Applicable)	Tuesday 1st September
Options for consideration (Maximum of 1500 characters)	
Recommendations (Maximum of 1500 Characters) Trust Board are asked to approve the content of this one year operational plan	
Proposed Onward Consideration	Choose an item.
If other	

Note:-

Any papers accompanying this template should not exceed 10 pages in length.

Please ensure when submitting papers that

1. ***Orientation of paper is set so that the content of the paper can be read***
2. ***Embedded documents should be [provided a separate attachments***
3. ***Append any papers to this coversheet starting on the next page***


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